Our 2011 Annual Report exists exclusively in digital format, available on our website at www.FriendsOfTheSmokies.org. In order to further the impact of our donors’ resources for the park’s benefit we chose to publish this report online. If you would like a paper copy, you may print it from home on your computer, or you may request a copy to be mailed to you from our office (800-845-5665). We are committed to conserving natural resources in and around Great Smoky Mountains National Park!

Throughout 2011 we enjoyed perspectives of the Smokies shared on our Facebook page by many generous photographers, so we’re sharing some of their great pictures here and on page 3.

Mission Statement

The mission of Friends of Great Smoky Mountains National Park is to assist the National Park Service in its mission to preserve and protect Great Smoky Mountains National Park by raising funds and awareness and providing volunteers for needed projects.
OFFICERS

Rev. Dr. Daniel P. Matthews ................... Chair
Waynesville, NC

Dale Keasling ............................... Vice Chair
Knoxville, TN

Kay Clayton .................................. Secretary
Knoxville, TN

Stephen W. Woody ............................ Treasurer
Asheville, NC

Justice Gary R. Wade ........... Chair Emeritus
Sevierville, TN

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Vicky Fulmer (Maryville, TN)
Bruce Hartmann (Knoxville, TN)
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Linda Ogle (Pigeon Forge, TN)
Deener Matthews (Waynesville, NC)
Jack Williams (Knoxville, TN)
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John Dickson (Asheville, NC)
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Judy Morton (Knoxville, TN)
John B. Waters, Jr. (Sevierville, TN)
David White (Sevierville, TN)
Leon Jones**
Wilma Dykeman Stokely**
Lindsay Young**

** Deceased

Friends Staff

Jim Hart......................... President
Holly Scott...................... Marketing Director
Nan Jones ................... Chief Financial Officer
Kathryn Robertson.. Special Projects Coordinator
Lauren Gass ............... Special Projects Director
Holly Demuth .......... North Carolina Director
Sarah Weeks ............. Director of Development

Tennessee/Main Office

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PO Box 1660
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Fax: (865) 933-7607
E-mail: jim@friendsofthesmokies.org

North Carolina Office

Holly Demuth, North Carolina Director
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Waynesville, NC 28786
Phone: (828) 452-0720
Fax: (828) 452-0767
E-mail: hollyd@friendsofthesmokies.org

Friends Website: www.FriendsOfTheSmokies.org
In 2011, nearly 3,800 individuals, corporations, and foundations representing 39 states, the District of Columbia, and the U.S. Virgin Islands made gifts to Friends of the Smokies, hailing from as far away as Hawaii to as close as Bryson City, North Carolina. Great Smoky Mountains National Park benefits from tremendous generosity! We’d love to count Friends of the Smokies in every state. Can you help us? If you know someone who loves Great Smoky Mountains National Park and lives in Alaska, Idaho, Kansas, Montana, New Mexico, North or South Dakota, Oklahoma, Oregon, Rhode Island or Vermont, please encourage them to become a Friend, or give them a gift membership for a birthday, anniversary, or holiday!

**Top Ten States (# of donors)**

1. Tennessee
2. North Carolina
3. Florida
4. Georgia
5. Ohio
6. South Carolina
7. Alabama
8. Illinois
9. Kentucky & Michigan (Tied!)
10. Indiana

**Get Social with Friends**

*Keep up with us in 140 characters or less at @SmokiesFriends on Twitter.*

*Please “Like” us at [http://www.facebook.com/SmokiesFriends](http://www.facebook.com/SmokiesFriends) Daily updates include park events and happenings, hikes and Trails Forever workdays, plus gorgeous Smokies photos!*

*Watch our latest Mission Video on YouTube at [http://www.youtube.com/user/friendsofsmokies](http://www.youtube.com/user/friendsofsmokies)*

*We still have a great website where you can sign up to receive e-newsletters, watch inspiring videos, hear Steve Whiddon’s song “Be a Friend of the Smokies”. Check it out at [www.FriendsOfTheSmokies.org](http://www.FriendsOfTheSmokies.org)*
Calendar Year 2011 was a record-setter in terms of the dollars given to support projects and programs in Great Smoky Mountains National Park. In September, CFO Nan Jones happily wrote the annual “big check” for $818,941.99. Another $321,295.08 was direct-paid by Friends of the Smokies to vendors and seasonal employees to fulfill Park needs. Then in late December, President Jim Hart handed over the keys to the Hoffman Property on Soak Ash Creek in Pittman Center, Tennessee. The home and 20-acre land parcel, adjacent to the largest wetlands in Great Smoky Mountains National Park, meant a transfer of assets totaling nearly $800,000. This brought the total of park disbursements for 2011 to $1,923,036.02.

Grant funding remained a strong and essential source of revenue for Park projects and programs in 2011; a few highlights are included on the next few pages.
Cornerstone Foundation

In 2011, Cornerstone Foundation generously gave $37,500 for Tremont, Parks as Classrooms, and general funds. Since 1998, Cornerstone has given more than $372,000 to Friends of the Smokies to ensure the preservation and protection of Great Smoky Mountains National Park by helping to provide science education programs for kids. This is our Park’s next generation of supporters!

Alcoa Foundation

From 2009 through 2011, the Alcoa Foundation’s $75,000 grant for Trails Forever and Parks as Classrooms made big things possible in the Smokies.

Funding for Trails Forever really helped jump-start the program in myriad ways. In 2009, 10.5 trail miles across the Park from Ramsey Cascades to Twentymile Cascades were rehabilitated with Alcoa’s support, utilizing 3,341 volunteer hours to complete these projects. Alcoa funding provided necessary equipment and supplies in 2010, like an equipment trailer, a storage shed for tools, volunteer camping area improvements, and volunteer recognition incentives.

The Teacher-Ranger-Teacher program began in 2009 through Alcoa grant funds. The results were far-reaching. The Park hired three science teachers for a six week period in 2009. They contributed to summer Junior Ranger programs and assisted with curriculum development while being exposed to field science and resource management information that they could take back to the classroom and to other teachers. They provided in-service programs to teachers in Sevier and Cocke Counties at the beginning of the ’09-’10 school year to encourage teachers to participate in the Parks as Classrooms program. For 2010 the Park hired a middle school science teacher, a high school science teacher, and a high school Spanish teacher. The 2011 teachers were a K-8 English Language Learners (ELL) teacher, a high school math teacher, a Rehab Therapy teacher, and a middle school science and social studies teacher. The counties represented by these educators were Cocke, Jefferson, and Sevier in Tennessee. Duties remained similar throughout...
the three year period, but each year we refined the work experience based on the input of the previous years’ teachers.

The educational community will continue to benefit from having several teachers from multiple schools and counties that have in-depth knowledge of the park and new ideas for teaching science and other subjects from their experiences each summer. In addition to working with knowledgeable park staff, they attended workshops with local expert scientists which the teachers said would improve the quality of their teaching. The visiting public benefited by having enthusiastic teachers delivering summer programs. The park staff benefited from new ideas and curriculum to improve its Parks as Classrooms program, which serves over 15,000 students annually in Tennessee and North Carolina. Park staff gained a better understanding of teachers’ needs related to school curriculum. Park management will also benefit from having teachers who serve as ambassadors that understand and support the park.

The Teacher-Ranger-Teacher program reaped great and immediate rewards. One teacher arranged a teacher in-service workshop in the park for her entire school (grades K-8). After the workshop her principal stated that he wanted all of his teachers to participate in the field-based Parks as Classrooms school programs. Two teachers collaborated to start a hiking club at their high school. The Spanish teacher organized a focus group with several educators to examine how the NPS can reach out to the Hispanic community.

Richard Haiman National Parks Foundation contributed $16,000 for completion of the 15th and final backcountry shelter renovation project at Laurel Gap and Parks as Classrooms. Since 1999, this foundation has given more than $353,000 for backcountry improvements in the Smokies and environmental education.
REI, Inc.

REI, Inc. provided us with $10,000 to support Trails Forever rehabilitation projects and the purchase of a second Trails Forever equipment trailer.

The Aslan Foundation

The year brought the finish line into view for the initial phase of Trails Forever endowment fundraising. The Aslan Foundation provided its $400,000 match installment for 2011, bringing their total given to $1.7 million. Contributions and pledges to the $500,000 Tom Cronan Pathfinder Fund of Trails Forever helped close the gap on Friends’ commitment to raise $2 million to match the Aslan Foundation challenge. Once the original $4 million goal is met by Friends of the Smokies and the Aslan Foundation in 2012, fundraising will continue in order to grow the Trails Forever endowment.

The three-year transformation of the Forney Ridge Trail to Andrews Bald was complete in the third quarter of 2011. It is a different trail now thanks to the hard work of the crew members and amazing volunteers. The planning and design of the improvements make them all appear very natural, but the secret to the success of this rehabilitation work is that the improvements should withstand weather, wear, and tear for decades.

The Lyndhurst Foundation

The Lyndhurst Foundation provided $25,000 in funding for park-wide SCAs through Friends of the Smokies. One of the students wrote the following “THANK YOU” note for her experience- “The intense project you’ve allowed us to complete in this environmental treasure of a place has been quite the adventure. Our crew of 8 has crossed creeks, climbed peaks, pounded rock, shoveled dirt, and survived Mother Nature’s fury of thunder, lightning, pouring rain, white out mist (the smoke in Smoky Mountains) and BUGS galore! We’ve teamed together and met our goals. None of it would have been possible without your generous support, and for this we all graciously thank you. Sincerely, Lizzy”
Examples of the trail transformations on the Forney Ridge Trail made possible by the Trails Forever crew members and volunteers

All photos by Christine Hoyer
In Memory of True Friends

Although 2011 offered many reasons to celebrate the continued generosity of countless individuals, as well as many corporations and foundations, there was also cause to give humble thanks in memory of two outstanding park advocates in Friends of the Smokies’ 18-year history.

Dr. Myron “Barney” Coulter was a founding board member of Friends of the Smokies who lost a battle with cancer. He was a friend to Western North Carolina and the Eastern Band of Cherokees, as well as a mentor to generations of students through his leadership at Western Carolina University.

As the year drew to a close, we all lost Mrs. Wilma Maples, the most generous individual donor to Friends of the Smokies, and a Gatlinburg icon. Her grace, wisdom, generosity and unfailing honesty were important assets to the community as a whole. During her life, Wilma gave land and tremendous financial support to Park programs like the scholarship fund in her name to provide college tuition-assistance for Park employees’ children; the Great Smoky Mountains Institute at Tremont; the Twin Creeks Science and Education Center; and Trails Forever.

These two remarkable people both deeply loved the Smoky Mountains and lent their visions and voices to strengthen their communities for the betterment of their neighbors.

Dr. Myron “Barney” Coulter

Mrs. Wilma Maples
The 2011 Evergreen Ball at Cherokee Country Club raised $402,000+ and kicked off a very successful year of fundraising for Great Smoky Mountains National Park.

Left—Boogertown Gap entertains arriving guests

Right—Morton Massey holds replica of park directional sign for ‘Morton Overlook’ which was offered in the Silent Auction

Above: Danny & Liz King with their son, D.J. King

Below: Dee & John Mason

Mark Williams, Rev. Dr. Daniel P. Matthews, Justice Gary R. Wade, and Sevier County Mayor Larry Waters

Deener & Rev. Dr. Daniel P. Matthews with Matt & Martha McClellan

Tim & Lisa Line with Tasha Wade
2011 Highlights (continued)

Fun with Friends—3P Bar-B-Que  
photos by Jack Williams, Board Advisor

Friends’ big summertime celebration is the annual 3P Bar-B-Que (a.k.a. Picnic in Pittman for the Park) co-hosted by Phillip and Vicky Fulmer and Jim Ogle. Both Jim and Vicky are on the FOTS Board of Directors. The 2011 3P Bar-B-Que raised $118,000+.

Fun with Friends—Hannah Epperson  
photo by Stephen W. Woody

In September of 2011, Hannah Epperson became an intern with Friends of the Smokies as an Outreach Associate in the Waynesville office through the AmeriCorps Project Conserve program. Her talent, creativity, attitude, and energy contributed greatly to our awareness-raising mission. The board and staff of Friends of the Smokies are deeply grateful to Hannah for her 10 months of service to helping to preserve and protect Great Smoky Mountains National Park.

Hannah Epperson poses next to the directional sign for Hannah Cabin in Little Cataloochee
Friend of the Smokies **Danny Bernstein** started a series of hikes to engage members new and familiar with the North Carolina side of the Smokies. Pictured below are shots from hiking adventures in 2011 with Danny and FOTS North Carolina Director Holly Demuth.

In October 2011, storyteller **Lee Stetson** brought his portrayal of naturalist legend John Muir to Western North Carolina University in a performance to benefit Friends of the Smokies.
Picture above and below, The Appalachian Highlands Science Learning Center at Purchase Knob near Waynesville, North Carolina is a residential learning laboratory for park scientists and visiting researchers from across the country and around the world. The house and land was donated to Great Smoky Mountains National Park by Dr. Voit Gilmore and Kathryn McNeil, and it became part of the park in 2006. Photos by National Park Service.
Foundations

$400,000+
Aslan Foundation

$55,000 to $100,000
Alcoa Foundation

$25,000 to $50,000
Cornerstone Foundation of Knoxville
Haslam Family Foundation

$10,000 to $20,000
Clayton Family Foundation
The Haslam 3 Foundation
Paddison Charitable Foundation
Perceptics Foundation
The William B. Stokely Jr. Foundation

$5,000 to $9,999
National Park Foundation

$1,000 to $4,999
Community Foundation of Western North Carolina, Inc.
William E. & Audrine C. Honey Foundation, Inc.
Ken & Deborah Wilson Foundation Inc.

$500 to $999
Richie Family Foundation, Inc.

$100 to $250
Mitchell and Dorothy Kostro Family Foundation
Kellogg Foundation

Businesses

$50,000+
Scripps Networks

$15,000 to $20,000
Dollywood Company

$10,000 to $14,999
ChoiceDATA
Citizens National Bank
Home Federal Bank
Pilot Travel Centers
REI Recreational Equipment
Unilever United States Foundation

$5,000 to $9,999
Ackermann Public Relations & Marketing
Alcoa, Inc. - RPD
Charles Blalock & Sons
Clayton Homes

Five Oaks Development Group
Knoxville News Sentinel
Nisus Corporation
Phillips & Jordan
Regal Entertainment Group
SmartBank

$2,500 to $4,999
Barnes Insurance Agency
ILM Rentals
Kramer Rayson, LLP
Mast General Store
Martin & Company
Mercy Health Partners
NOC Gatlinburg
Ripley’s Aquarium of the Smokies

$1,000 to $2,499
Appalachian Trail Conservancy
Barber McMurry Architects
Blue Ridge Mountain Sports
Celebrity Entertainment
Clayton Bank and Trust
Conner Family Properties
Mountain Laurel Chalets
Sevierville Tax Service
The Trust Company of Knoxville
Twin City Nissan
Wells Fargo Bank

$500 to $999
Champion Credit Union
Gatlinburg Falls Resort
Greystone
Intentional Growth Center
Mitchell, Emert & Hill
Mountain National Bank
Smoky Mountain Lumberjack Feud
Valley Forge Inn

$250 to $499
Alcoa Tennessee Federal Credit Union
BankEast
Buckhorn Inn
HomeTrust Bank
Kodak Land Company
LeConte Lodge
Richardson Turner Construction Company
Stone Creek Surfaces
Weston Solutions

$100 to $249
B & B Dredging & Excavating Company
Big Creek Expeditions
Blue Ridge Realty
Bridgewater Group
Butie Pottery
Butler, Snow, O’Mara, Stevens & Cannada
C & F Sales
Cataloochee Valley Tours
Cook Claims Services
Crosslin & Associates
Dixie Stampede
The Donut Friar
Flat Creek Publishing
Foxhill Gallery

Matching Gift Companies

Friends of the Smokies thanks the following companies for providing matching gifts in 2011. Matching gifts make contributions go twice as far!

Does your employer match your charitable contributions? Send us your matching gift paperwork, and we’ll be happy to process it with your employer!

Allstate
Ameriprise Financial
Aon Service Corporation
Bank of America
Boeing
Carmax
Covidien
DPL
GE
GlaxoSmithKline

Photo by Jack Williams
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**Matching Gift Companies (continued)**

- Haire-Bohmer Wealth Management Group
- JP Morgan Chase
- Kellogg Foundation
- Kimberly-Clark
- Knoxville News Sentinel
- Norfolk Southern
- Oracle
- REI Recreational Equipment, Inc.
- Vulcan Materials

**Additional Partners**

- $20,000 to $49,999
  - Blue Ridge National Heritage Area

- $15,000 to $19,999
  - Great Smoky Mountains Association

- $5,000 to $9,999
  - Tennessee Valley Authority

- $1,000 to $4,999
  - Covenant Health
  - Foothill Striders
  - Knoxville Garden Club
  - Little River Chapter Trout Unlimited #664
  - North Carolina State Employees Combined Campaign
  - Smoky Mountains Hiking Club

- $500 to $999
  - Gatlinburg Chamber of Commerce
  - Smoky Mountain Convention & Visitors Bureau
  - Smoky Mountain Region Combined Federal Campaign
  - West Knoxville Rotary Club

- $250 to $499
  - Calvin College
  - Combined Federal Campaign WNC
  - Smoky Mountain Bed & Breakfast Association
  - Sub-Board I Inc
  - Town of Waynesville

- $100 to $249
  - Boy Scouts of America Troop #213
  - Carson-Newman College Center for Bio-Ethical Reform
  - Dogwood Knitters
  - East Tennessee Whitewater Club
  - French Broad River Garden Club
  - Haywood County Hotel & Motel Association
  - JustGive
  - Knit Nouveau
  - Serenity Falls Cabin
  - Sevierville Intermediate School
  - Walnut Free Will Baptist Church

**Partners in Philanthropy**

Friends of the Smokies also thanks the following community foundations, gift funds, and businesses for facilitating contributions through donor-advised funds, gifts of stock, guest donation programs, and other charitable gifts in 2011.

- Bank of America
- Clayton Family Foundation
- Community Foundation of Greater Memphis
- Community Foundation of Western North Carolina
- East Tennessee Foundation
- Farm Bureau Insurance
- Fidelity-Charitable Gift Fund

Foundation for the Carolinas
- HOPE Christian Community Foundation
- Interact for Change
- Lowe Family Foundation
- Morgan & Keegan Company
- Motion First
- Network for Good
- PNC Wealth Management
- Raymond James Charitable Endowment Fund
- SmartBank
- Smoky Mountain Bed & Breakfast Association
- Triangle Community Foundation
- Warren & Zoann Dusenbury Charitable Trust
- Winston-Salem Foundation

**Membership Partners**

The following businesses generously participated in our membership benefits program by extending discounts to members of Friends of the Smokies.

For an up-to-date listing of our membership partners, please visit our website at www.FriendsOfTheSmokies.org.

- Apple Valley Comfort Inn
- Blue Ridge Books & News Carolina Vacations
- Cataloochee Valley Tours
- Clarion Inn Willow River
- Dollywood and Dollywood’s Splash Country
- Gatlinburg Lodging and Hospitality Association
- Great Smoky Mountains Association’s park bookstores
- Great Smoky Mountains Railroad
- Haywood County Hotel and Motel Association

**Mountaintop Friends**

- Apple Valley Comfort Inn
- Blue Ridge Books & News
- Carolina Vacations
- Cataloochee Valley Tours
- Clarion Inn Willow River
- Dollywood and Dollywood’s Splash Country
- Gatlinburg Lodging and Hospitality Association
- Great Smoky Mountains Association’s park bookstores
- Great Smoky Mountains Railroad
- Haywood County Hotel and Motel Association

**Individuals**

Every year, some of our outstanding sources of support come from donors whose names we may not know and whose faces we may never see! The names and addresses of those who purchase the Friends of the Smokies specialty license plates in Tennessee and North Carolina are kept confidential by the states. Folks who put their hard-earned dollars in our donation boxes in places like Sugarlands Visitors Center and Oconaluftee Visitors Center do so anonymously. All of this support is greatly needed, and deeply appreciated.

**Mountaintop Friends**

- Apple Valley Comfort Inn
- Blue Ridge Books & News Carolina Vacations
- Cataloochee Valley Tours
- Clarion Inn Willow River
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Mountaintop Friends (continued)

Mr. and Mrs. Bradford G. Stanback

$20,000 to $25,000
Mrs. Linda Ogle

$10,000 to $19,999
Mr. and Mrs. Randal D. Boyd
Mr. and Mrs. Autry O. DeBusk
Mr. and Mrs. George Deichert
Mr. and Mrs. James M. Hart
Doug and Wynne Odell
Mr. and Mrs. Teddy Phillips
Dr. and Mrs. Joseph Pryse
Mr. and Mrs. Fred J. Stanback
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Ms. Julie Anne Morton
Mr. and Mrs. Conley H. Murrell
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Mr. and Mrs. Kenneth M. Nelson
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Mr. and Mrs. Kevin Ownby
Mr. and Mrs. Greg S. Palmer
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Mr. and Mrs. Eric Russell
Mr. Joseph Ryall
Mr. and Mrs. George Shiner
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Mr. Kirby Smith
Mr. and Mrs. Lee R. Squires, Jr.
Mr. Craig O. Stine and Dr. Jeannette Wilcox

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Mr. and Mrs. James L. Anderson
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Mr. and Mrs. Alex Davis
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Mr. and Mrs. Paul F. Dismukes

Dr. William Sullivan and Dr. Mary Kay Sullivan
Mr. and Mrs. Robert A. Tino
Mr. and Mrs. Robert H. Watson, Jr.
Mr. and Mrs. Seth Webb
Mr. David V. White
Mr. and Mrs. Mark K. Williams
Mr. and Mrs. Richard Yarbrough

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Ms. Kathryn G. Doyle
Mr. and Mrs. Patrick Dudley
Mr. and Mrs. Paul Ebsen
Mr. and Mrs. Ralph Egli
Mr. and Mrs. Gene Estill
Mrs. Ruth Z. Ewald
Mr. and Mrs. Fred R. Feder
Mr. Michael Fields
Ms. Suzanne Fontenot-Williams
Mr. and Mrs. E. Bruce Foster, Jr.
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Mr. Robert Presley

Photo by Sam Hobbs
Tribute Gifts

In Memory Of…
(continued)
Ms. Carmen Pridemore
Mr. John T. Rapien
Ms. Martha O. Rawlings
Mrs. Janice Greene Rice
Mr. Everett Richardson
Mr. Jack Richardson
Ms. Hilda Riggs
Ms. Belva Romines
Mr. Donald C. Rosing, Jr.
Mr. Jim Sallee
Ms. Dottie Saulpaw
Ms. Wanda Sawyer
Ms. Ann Schlichting
Ms. Hazel J. Smith
Ms. Jean M. Smith
Mr. Ronald L. Snow
Mr. George Snowden
Garnett Andrews Spencer
Stormy
Michael Stott
Ms. Mary K. Street
Mr. Randy Stubbs
Mrs. Judith Sumner
Mr. L.B. Sutton, Jr.
Mr. Phillip Swanson
Mr. Fred Sweeton
Ms. Mary L. Tarwater
Ms. Polly Tarwater
Ms. Carolyn R. Templeton
Mr. Kristopher Tripp
Mr. Robert B. Underwood
Mrs. Rosemary Underwood
Mr. Rufus Eugene Walker
Mr. Stephen Wallace
Mr. Penn Warriner
Dr. George T. Weaver
Mr. Jessie Wells
Mr. Dennis S. Williams
Mr. Michael Sibbald
Williamson
Frank and Edna Word
Mr. Edward A. Wright
Ms. Gladys Wright
Ms. Pamela H. Wright

Friends in Action • Our Volunteers

In 2011, 88 volunteers gave 3,634 hours of their time to help Friends of the Smokies. Whether they assist with office management, the annual telethon, or other special events, our volunteers make a tremendous contribution to both Friends of the Smokies and Great Smoky Mountains National Park every year. Using figures derived from the U.S. Bureau of Labor Statistics, the non-profit group Independent Sector estimates the value of volunteer time in 2011 at $21.79 per hour. Using that figure, our volunteers contributed the equivalent of $79,185 to Friends of the Smokies last year. THANK YOU, VOLUNTEERS! We couldn’t do it without you! The following individuals volunteered 8 hours or more with Friends of the Smokies in 2011:

Marita Vornehm ............668  Chuck Budnik ..........110.25  Lois Todd ..................28.5  Laura Soltis .............14.5  Jay Aldrich ...............13
Ellie Burbank ..........626.5  Doc Morrow ..........106.5  Nancy Anderson ...........27.5  Sandra Aldrich ...........13
Eileen Wilson ..........248.5  Marlene Budnik ..........99.75  Bob Kurzynske ..........20  Teresa Pennington ........10
Dorothy Haislip .......231  Patty Davis ..........81  Mary Kurzynske ..........20  Susan Rudniak ...........9.5
Deborah Orobello .......201.5  Larry Stewart ............78  Tom Garrett .............18.5  Steve Whiddon ...........8.5
Esther Blakely ...........189.5  Ann Clayton ..........75  Pat Maier ..............18  Joan Boyle ...............8
Libby Cunha ..........133.2  Shirley Ray ............32.5  Carol Kashmer ...........16.5
Ray Sellers ..........132  Sara Bush ..........32.25  Anne Farkas ..........16  Bob Peebles ...........15
Susan Morrow ..........116  Linda Robinson .......29.5

Special thanks to the volunteer teams from First Tennessee Bank and Home Federal Bank for once again giving their time to the Friends Across the Mountains Telethon!

Photos by Sam Hobbs
## Resource Management and Science

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Integrate research &amp; resource education</td>
<td>$44,690.15</td>
</tr>
<tr>
<td>Monitor air quality impacts on water quality</td>
<td>$115,000.00</td>
</tr>
<tr>
<td>Prepare three Elkmont historic structures reports</td>
<td>$59,579.94</td>
</tr>
<tr>
<td>Support bear management and hog reduction</td>
<td>$31,499.63</td>
</tr>
<tr>
<td>Park-wide SCAs (Student Conservation Associates) for resource management</td>
<td>$66,948.00</td>
</tr>
<tr>
<td>Resource and resource/visitor protection</td>
<td>$10,000.00</td>
</tr>
<tr>
<td>Suppress hemlock woolly adelgid (HWA) infestation</td>
<td>$50,004.38</td>
</tr>
<tr>
<td>Reduce backcountry bear problems with food storage cables/systems</td>
<td>$4,000.00</td>
</tr>
<tr>
<td>Reduce Ginseng poaching through root marking techniques</td>
<td>$3,346.84</td>
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</table>

## Facility Management

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support operations at Appalachian Highlands Science Center</td>
<td>$29,700.00</td>
</tr>
<tr>
<td>Cataloochee visitor amenities</td>
<td>$16,300.00</td>
</tr>
<tr>
<td>Roaring Fork visitor amenities</td>
<td>$16,300.00</td>
</tr>
<tr>
<td>Townsend Wye visitor amenities</td>
<td>$2,914.30</td>
</tr>
<tr>
<td>Cades Cove fencing</td>
<td>$36,804.08</td>
</tr>
<tr>
<td>Final phase of Trails Forever work at Forney Ridge</td>
<td>$126,297.59</td>
</tr>
<tr>
<td>Student Conservation Association (SCA) trails rehab project</td>
<td>$25,000.00</td>
</tr>
<tr>
<td>Purchase 2nd Trails Forever equipment trailer</td>
<td>$2,537.66</td>
</tr>
<tr>
<td>Furnish and equip Appalachian Clubhouse and Spence Cabin for day-use/rental</td>
<td>$16,446.74</td>
</tr>
<tr>
<td>Repair/replace windows in fifteen cabins at Elkmont</td>
<td>$6,358.00</td>
</tr>
<tr>
<td>Rehab Laurel Gap Shelter</td>
<td>$37,212.20</td>
</tr>
<tr>
<td>Manage public rental use programs at Appalachian Clubhouse and Spence Cabin</td>
<td>$27,000.00</td>
</tr>
</tbody>
</table>
### Park Needs Fulfilled

<table>
<thead>
<tr>
<th>Resource Education</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support Parks As Classrooms in TN and NC</td>
<td>$103,524.47</td>
</tr>
<tr>
<td>Complete final taxidermy mounts at Sugarlands</td>
<td>$350.00</td>
</tr>
<tr>
<td>Expand educational outreach (Toyota Grant Funding)</td>
<td>$101,950.30</td>
</tr>
<tr>
<td>Teacher-Ranger-Teacher program</td>
<td>$11,199.65</td>
</tr>
<tr>
<td>Purchase Knob patio &amp; porch reconstruction</td>
<td>$24,400.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$241,424.42</strong></td>
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</table>

<table>
<thead>
<tr>
<th>Resource and Visitor Protection</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elk Bugle Corps</td>
<td>$5,000.00</td>
</tr>
<tr>
<td>Appalachian Trail Ridgerunner Program</td>
<td>$40,176.40</td>
</tr>
<tr>
<td>Volunteer Roadside Assistance Volunteers</td>
<td>$7,350.00</td>
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<tr>
<td>Black Bear Hiking Patrol</td>
<td>$4,500.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$57,026.40</strong></td>
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</table>

### Other Park-directed Needs and Initiatives

<table>
<thead>
<tr>
<th>Other Park-directed Needs and Initiatives</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Discover Life in America funds received and paid-out</td>
<td>$5,570.00</td>
</tr>
<tr>
<td>Sponsor &quot;Run for Clean Air&quot;</td>
<td>$500.00</td>
</tr>
<tr>
<td>Parks as Classrooms additional supplies and support, including SCAs</td>
<td>$11,955.96</td>
</tr>
<tr>
<td>Wilma Maples Scholarship fund</td>
<td>$3,000.00</td>
</tr>
<tr>
<td>Superintendent’s discretionary fund</td>
<td>$3,674.57</td>
</tr>
<tr>
<td>Sponsor Tremont Gils-N-Science Camp</td>
<td>$10,000.00</td>
</tr>
<tr>
<td>Tremont endowment support received and paid out</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>Cornerstone grant funds for Tremont</td>
<td>$15,000.00</td>
</tr>
<tr>
<td>Tremont Homecoming ticket money received and paid out</td>
<td>$500.00</td>
</tr>
<tr>
<td>Microscopes for Purchase Knob lab from Wachovia</td>
<td>$1,049.65</td>
</tr>
<tr>
<td>Alcoa grant-funded development of Icelandic national park</td>
<td>$9,020.76</td>
</tr>
<tr>
<td>Exhibits and signage at Oconaluftee Visitors Center</td>
<td>$3,459.30</td>
</tr>
<tr>
<td>OVC grand opening celebration</td>
<td>$1,615.66</td>
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<tr>
<td>Gary Wade Wildlife Fund</td>
<td>$18,460.00</td>
</tr>
<tr>
<td>Sugarlands donor wall updates</td>
<td>$3,440.00</td>
</tr>
<tr>
<td>National Trails Day event</td>
<td>$3,093.00</td>
</tr>
<tr>
<td>Living Map activity funded by the Community Foundation of Western North Carolina</td>
<td>$1,243.09</td>
</tr>
<tr>
<td>“Research Sustainable Management PAC- GSMNP” study by Virginia Tech</td>
<td>$21,250.00</td>
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<tr>
<td>Additional V.I.P. support</td>
<td>$14.75</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$113,846.74</strong></td>
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The amounts presented here are derived from audited financial statements of Friends of Great Smoky Mountains National Park for years ending December 31, 2010 and December 31, 2011. There are slight variances in the figures due to rounding. Copies of the complete audited financial statements of Friends of Great Smoky Mountains National Park are available upon request.

### Financial Statements

#### Statement of Financial Position

<table>
<thead>
<tr>
<th>Year Ended</th>
<th>December 31, 2011</th>
<th>December 31, 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$8,736,465</td>
<td>$7,757,955</td>
</tr>
<tr>
<td>Prepaid Insurance</td>
<td>-0-</td>
<td>-0-</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>$29,636</td>
<td>$19,247</td>
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<tr>
<td>Pledges Receivable</td>
<td>$54,583</td>
<td>$84,483</td>
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<tr>
<td>Accounts Receivable</td>
<td>$170,207</td>
<td>$189,189</td>
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<tr>
<td><strong>TOTAL CURRENT ASSETS</strong></td>
<td>$8,990,891</td>
<td>$8,050,874</td>
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<tr>
<td>Long-term Pledges Receivable</td>
<td>$71,875</td>
<td>$131,176</td>
</tr>
<tr>
<td>Equipment, net of accumulated depreciation</td>
<td>$87,895</td>
<td>$877,550</td>
</tr>
<tr>
<td><strong>Other Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beneficial interest in assets held by others</td>
<td>$177,061</td>
<td>$180,855</td>
</tr>
<tr>
<td>Deposits</td>
<td>$275</td>
<td>$275</td>
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<tr>
<td><strong>TOTAL OTHER ASSETS</strong></td>
<td>$177,336</td>
<td>$181,130</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$9,327,722</td>
<td>$9,240,730</td>
</tr>
<tr>
<td><strong>Liabilities and Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>$31,836</td>
<td>$9,179</td>
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<tr>
<td>Deferred Revenue</td>
<td>$158,413</td>
<td>$126,909</td>
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<tr>
<td><strong>TOTAL CURRENT LIABILITIES</strong></td>
<td>$189,799</td>
<td>$136,088</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES</strong></td>
<td>$189,799</td>
<td>$136,088</td>
</tr>
<tr>
<td>Net Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>$2,331,285</td>
<td>$2,869,114</td>
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<tr>
<td>Temporarily Restricted</td>
<td>$2,705,812</td>
<td>$2,793,901</td>
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<tr>
<td>Permanently Restricted</td>
<td>$4,100,826</td>
<td>$3,441,627</td>
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<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td>$9,137,923</td>
<td>$9,104,642</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES AND ASSETS</strong></td>
<td>$9,327,722</td>
<td>$9,240,730</td>
</tr>
</tbody>
</table>

#### Statement of Activities

<table>
<thead>
<tr>
<th>Year Ended</th>
<th>December 31, 2011</th>
<th>December 31, 2010</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and Revenues</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions and Grants</td>
<td>$1,524,691</td>
<td>$1,971,150</td>
</tr>
<tr>
<td>Less amounts designated by donors for other organizations</td>
<td>($22,070)</td>
<td>($11,705)</td>
</tr>
<tr>
<td>Tennessee License Plate Revenues</td>
<td>$405,810</td>
<td>$418,465</td>
</tr>
<tr>
<td>North Carolina License Plate Revenues</td>
<td>$418,940</td>
<td>$364,660</td>
</tr>
<tr>
<td>Special Events</td>
<td>$239,760</td>
<td>$238,332</td>
</tr>
<tr>
<td>In-kind Contributions</td>
<td>$118,360</td>
<td>$146,318</td>
</tr>
<tr>
<td>Investment Income</td>
<td>$107,497</td>
<td>$152,153</td>
</tr>
<tr>
<td>Other</td>
<td>$791</td>
<td>$3,574</td>
</tr>
<tr>
<td><strong>TOTAL UNRESTRICTED SUPPORT, REVENUE AND OTHER</strong></td>
<td>$2,787,779</td>
<td>$3,282,946</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Services (Park projects &amp; related support)</td>
<td>$2,033,162</td>
<td>$781,066</td>
</tr>
<tr>
<td>Management and General</td>
<td>$284,915</td>
<td>$275,448</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$436,361</td>
<td>$437,933</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>$2,754,498</td>
<td>$1,494,448</td>
</tr>
</tbody>
</table>