Our 2012 Annual Report exists exclusively in digital format, available on our website at www.FriendsOfTheSmokies.org. In order to further the impact of our donors' resources for the park's benefit we chose to publish this report online. If you would like a paper copy, you may print it from home on your computer, or you may request a copy to be mailed to you from our office (800-845-5665). We are committed to conserving natural resources in and around Great Smoky Mountains National Park!


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Wilma Dykeman Stokely**
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Mission Statement

The mission of Friends of Great Smoky Mountains National Park is to assist the National Park Service in its mission to preserve and protect Great Smoky Mountains National Park by raising funds and awareness and providing volunteers for needed projects.

Friends Website: www.FriendsOfTheSmokies.org
In 2012, nearly 4,200 individuals, corporations, and foundations representing 45 states, the District of Columbia, and the U.S. Virgin Islands made gifts to Friends of the Smokies, hailing from as far away as Hawaii to as close as Knoxville, Tennessee. Great Smoky Mountains National Park benefits from tremendous generosity! We’d love to count Friends of the Smokies in every state. Can you help us? If you know someone who loves Great Smoky Mountains National Park and lives in Kansas, New Mexico, North and South Dakota, or Vermont, please encourage them to become a Friend, or give them a gift membership for a birthday, anniversary, or holiday!

Top Ten States (# of donors)

1. Tennessee
2. North Carolina
3. Florida
4. Ohio
5. Georgia
6. South Carolina
7. Alabama
8. Virginia
9. Kentucky & Indiana (Tied!)
10. Maryland

Get Social with Friends

Twitter
Keep up with us in 140 characters or less at @SmokiesFriends on Twitter.

Flickr
Our Flickr feed is http://www.flickr.com/photos/smokiesfriends/

Please “Like” us at http://www.facebook.com/SmokiesFriends
Daily updates include park events and happenings, hikes and Trails Forever workdays, plus gorgeous Smokies photos!

YouTube
Watch our latest Mission Video on YouTube at http://www.youtube.com/user/friendsofsmokies

We still have a great website- check us out at FriendsOfTheSmokies.org
During the calendar year of 2012, Friends of Great Smoky Mountains National Park provided $1,032,893 to fulfill its commitment to support Resource Management and Science, Resource Education, Facility Management, and Resource and Visitor Protection.

Since 1993, Friends of the Smokies has had the privilege of funding a number of key projects for many consecutive years. Among those are the following:

- protection and treatment of eastern hemlock trees
- support for the Appalachian Bear Rescue Center
- maintenance and replacement of bear cables at 120 backcountry sites and shelters
- providing Student Conservation Association interns
- Parks as Classrooms program expansion and curriculum revisions
- preservation of historic log cabins and churches
- funding for volunteer programs such as the Volunteer Visitor Assistance and Elk Bugle Corps

In 2012 park staff presented Friends with a number of exciting new opportunities to highlight and preserve the natural resources and cultural history of the Smokies. The organization proudly supported the new Adopt-a-Cabin volunteer program, the first-ever Artists in Residence in the Smokies, and celebrated the completion of the Forney Ridge Trail reconstruction by the Trails Forever crew, as well as fully funding the $4 million Trails Forever endowment.

Across Great Smoky Mountains National Park, volunteers responded enthusiastically to the Adopt-a-Cabin program. Requirements include volunteering 4 to 8 hours weekly, and the duties involve cleaning and maintaining the appearance of historic structures by sweeping, collecting litter, diminishing removable graffiti using approved techniques, and reporting any issues (broken boards, safety issues) to the Historic Preservation Crew. Julie Whitted, a program participant who adopted the Ownby Cabin on the Fighting Creek Nature Trail along with her husband Don, described her enjoyment of her service this way, “We love the mountains, and we love history, and we’d like to preserve it so if we ever have grandkids, they can enjoy it, too!”
Six artists lived and worked at their craft in Great Smoky Mountains National Park thanks to the Artist in Residence program. Videographer Michael Burke “has a passion for connecting youth to natural areas. In particular, Michael hopes to connect youth, who are becoming increasingly both dependent and distracted by technology, to national parks and environmental stewardship.” While in the Smokies, Michael performed many duties in his V.I.P. uniform, and a seed was planted for the possibility of a future feature-length documentary about Arthur Stupka. He was often amused at the perceived authority and knowledge that his official attire created in the eyes and minds of park visitors. On his blog, he describes a typical day in Cades Cove—

“Today, I lost count of the number of little kids who shouted from the back seat of the family minivan, “Are there any bears out today!?” Now, since I am not a biologist, nor am I psychically in tune with the feeding patterns of the [bears] in the Smokies, I obviously have no idea. Yet…I feel a responsibility to get these kids excited about their visit to the park. So every time, I try my best to smile and say something like, “Well, we see them all the time. You never know with wild animals, but I bet you’ll see something out there!” Odds are they actually will see something, and I feel that if I got them up on the edge of their seat instead of faces down in their Nintendo DS’s, I’ve done a good job, not my job, but still a good job.”
On May 22nd the board and staff of Friends of the Smokies joined with park management and Trails Forever crew members for a ribbon-cutting ceremony at the Forney Ridge trailhead along with a group of invited donors. The purpose of the celebration was twofold— to applaud the efforts of the Trails Forever crew and volunteers on three years of reconstruction of the Forney Ridge Trail out to Andrews Bald and to laud the generosity of approximately 1000 donors from 37 states who helped Friends of the Smokies raise $2 million to meet a challenge grant from the Aslan Foundation of Knoxville. Interest income from the $4 million Trails Forever endowment is helping to fund a third, permanent trail maintenance work crew to perform sustainable improvements to iconic trails in the Smokies. With all 1.8 miles of the Forney Ridge Trail finished, the priority project for the Trails Forever crew over the next three years is Chimney Tops Trail. Under the direction of Tobias Miller, Facilities Operations Specialist— Trails work began in April 2012. This popular trail was closed Monday through Thursday until the month of October so that the crew members and volunteers could work uninterrupted and to maintain visitor safety. Fortunately the park could offer hikers the alternate route out to Andrews Bald via Forney Ridge!

Assembled for the ribbon cutting were Friends of the Smokies President Jim Hart, Board Chair Rev. Dr. Daniel P. Matthews, Supt. Dale Ditmanson, Margaret Stevenson Wednesday Hiker Debbie Way, Lindsay McDonough of the Aslan Foundation, Tom Cronan Pathfinder Fund Co-Chair Joan Cronan, Mark Williams of the Friends and Aslan Foundation boards, and Park V.I.P. Danny Bernstein plus one day hiker who happened by!
One of the goals of Trails Forever was to involve volunteers in trail work. Volunteer contributions to the Trails Forever program since it began in 2008 are represented in the chart below-

<table>
<thead>
<tr>
<th>YEAR</th>
<th>2008</th>
<th>2009</th>
<th>2010</th>
<th>2011</th>
<th>2012</th>
</tr>
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<td>HOURS</td>
<td>469</td>
<td>3341</td>
<td>4863</td>
<td>6641</td>
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<tr>
<td>VOLUNTEERS</td>
<td>48</td>
<td>85</td>
<td>401</td>
<td>442</td>
<td>320</td>
</tr>
</tbody>
</table>

Before Phase 1 of Chimney Tops Trail Work

After Phase 1 Work

Photos courtesy of the National Park Service
In the Winter of Fiscal Year 2012, all hemlock trees in front country areas received an annual foliar application of horticultural oil totaling 600 acres. Any trees in campgrounds and heavily visited areas were retreated with systemic insecticides if needed. Additionally, the vegetation management team moved forward to treating smaller diameter trees on park roads. Costs of systemic treatments continue to drop and the treatments provide longer lasting benefits than time-consuming foliar spray operations. Also in 2012 use of new stem injection methods resulted in a dramatic increase in the number of streamside hemlocks treated. A new neonicitinoid chemical called Safari (dinofuran) can be applied systematically and is showing rapid results in controlling HWA on some of the largest old growth trees in poor health. It moves much faster than imidacloprid to the crowns of these giant trees. In the 102 conservation areas, which now total 4409 acres, very large trees received a second systemic treatment, new conservation areas were established, and existing ones were expanded. Of the 200,000+ trees systemically treated since the program began, more than 25,000 were treated in FY 2012. Finally, in 2012 15,699 St (Sasajicymnus tsugae) and 1,908 Ln (Laricobius nigrinus) predatory beetles were released, bringing the total of biological control specimens released in the park since 2002 to 540,000+. (Source- Great Smoky Mountains National Park Hemlock Woolly Adelgid Program Report: October 2012)

Through funding from Toyota and other funds from Friends of the Smokies, the Park continued to offer its popular in-park, field-based program for students in grades K-12, known as Parks as Classrooms. In Fiscal Year 2012 (October 1, 2011 to September 30, 2012) the program served 11,459 students and 2,275 adults (teachers and chaperones). The Parks in Classrooms program offered in schools during the winter months served 3,812 students and 219 adults. Additionally, more than 6,000 students participated in Conservation Field Days and other special events. Park staff members have completed revisions to ten existing programs and are utilizing Toyota funding to develop new programs for elementary through high school. New flyers have been developed to promote the new Parks as Classrooms offerings in Tennessee and North Carolina. One of the goals of the Toyota grant has been to develop curriculum on the internet, and 34 curriculum units have been uploaded onto the newly revised teacher section of the park website. (Source- Toyota Progress Report Outline 09/15/2012)
Picture above and below, The Appalachian Highlands Science Learning Center at Purchase Knob near Waynesville, North Carolina is a residential learning laboratory for park scientists and visiting researchers from across the country and around the world. The house and land was donated to Great Smoky Mountains National Park by Dr. Voit Gilmore and Kathryn McNeil, and it became part of the park in 2006. 

*Photos by National Park Service.*
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$30,000 to $40,000
Cornerstone Foundation of Knoxville
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Friends of the Smokies thanks the following companies for providing matching gifts in 2012. Matching gifts make contributions go twice as far!

Does your employer match your charitable contributions? Send us your matching gift paperwork, and we’ll be happy to process it with your employer!

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Folks who put their hard-earned
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All of this support is greatly
needed, and deeply
appreciated.

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$400,000

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Willbur & Alice Effler
Willis T. Ellison
Ruby Embler
Don Epps
Harriet Maples Estes
Leonard Rudy Ewing, Jr.
Gloria Ogle Falk
Moody Fox
Otto Froehlich
Bruce M. Gahn
Betty Paxton Galyon
Betty Gathagan
Justin Gillespie
Dr. Voit Gilmore
Jennifer K. Green
Kristofer Green
Hass & Dora Greene
Sarah Mae Gregory
Christopher Gutierrez
Marjorie A. Harbin
James H. Harper
Jim Harrison
Jim Hash
Jennifer Haub
Joseph Heckemeyer
Juergen Guenter Heinrich
Moshe Henson
David Higgins
Lois L. Hilbert
Louis Hoskins
Mary Houchins
Jason Houck
Georgia House
Josh Humphreys
Doug James
Michael A. James
Sue Jenkins
Betty C. Jones
Clyde W. Jones
G. Marcus Jones
Billie Ragan Foster Kelly
Herbert J. Kerr
David T. King
Kay Kolfman
Randal Leroy Koons
Dennis Kosak
Steve Kovacevic
Mrs. Lane
Lindsay Family
John S. Lindsey
Carroll E. Lingerfelt
James Frank Lockmiller
Joseph Lockmiller
Marcus E. Lopez
Jonathan C. Lowe
Maggie
Maney Family
Jacob Frederick Manneschmidt
Dave Mansfield
Betty S. Maples
Wilma Miller Maples
Dan R. Mayo
Hugh G. McCaill, II
Marguerite H. and Joseph S. McCampbell
Marlene Parkinson McCarthy
Joyce McCroskey
Bill McGirr
Stuart P. McNiel, Jr.
Nita Moehl
Robert Alan Moore
John William Morton, Jr.
Fannie Mae Nelson
Patsy Nichols
Dick Ogdin
Otis Lloyd Ostby
Bill Owby
Bruce E. Pavlovsky
Steve Potter
Joyce Prewitt
John Michael Reagan
Lauren Woodall Rowdy
Kenneth Rutherford
Jim Sallee
Michael Salvino
George & LaVerne Schewe
Patricia M. Scott
Jeffrey Sears
Judy Shamblin
Paul Nathaniel DeBaty Skeenes
Elmer Slaughter
Bob Smith
Garnett Andrews Spencer
Mary Katherine Lindsay Street
Randy Stubbs
Judy Summer
Glenn E. Thomas
Rudi Thun
Ford and Faye Townsend
Martha S. Trentham
Samuel E. Trentham
Robert B. Underwood
Vaughn Vlalock
Duward Earnest Walker
Mrs. C. A. Wallace
Elizabeth Weaver
Dr. Robert A. Weeks
Lynn Weigel
Jesse Wells
John Wenzel
Nancy Lynn West
Rick West
John A. Wilhelm
Curtis Wilke
Dr. H.J. Wilkerson
Dennis Williams
Michael S. Williamson
Bob & Aileen Wilson
Coby Wise
Jackson Kent Witherspoon
Lucile K. Woods
Edward A. Wright
Dale Yambert
Norma Yardley
# Resource Management and Science

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lynn Camp brook trout restoration monitoring</td>
<td>$21,918</td>
</tr>
<tr>
<td>Protect hemlocks from woolly adelgids</td>
<td>$30,000</td>
</tr>
<tr>
<td>Control balsam woolly adelgids at Purchase/Mt LeConte</td>
<td>$2,500</td>
</tr>
<tr>
<td>Support hog reduction during peak control season</td>
<td>$34,300</td>
</tr>
<tr>
<td>Support operation of Appalachian Bear Rescue Center</td>
<td>$10,000</td>
</tr>
<tr>
<td>Reduce backcountry bear problems thru food storage cable systems</td>
<td>$4,000</td>
</tr>
<tr>
<td>Install elk exclosures to monitor elk impacts on vegetation</td>
<td>$3,000</td>
</tr>
<tr>
<td>Support All Taxa Biodiversity inventory (DLIA)</td>
<td>$31,565</td>
</tr>
<tr>
<td>Purchase quilt/textile preservation system</td>
<td>$6,686</td>
</tr>
<tr>
<td>Support 23 Resource/Science SCA's and/or interns</td>
<td>$75,539</td>
</tr>
<tr>
<td>Air Quality</td>
<td>$250</td>
</tr>
<tr>
<td>Fisheries scholarships</td>
<td>$4,000</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Management</td>
<td>$350,851</td>
</tr>
<tr>
<td>Provide visitor amenities at Townsend Wye</td>
<td>$4,000</td>
</tr>
<tr>
<td>Visitor amenities at Cherokee Orchard and Roaring Fork Trailheads</td>
<td>$16,300</td>
</tr>
<tr>
<td>Visitor amenities in Cataloochee Valley</td>
<td>$16,201</td>
</tr>
<tr>
<td>Provide maintenance/utilities at Appalachian Highlands Science Center</td>
<td>$30,201</td>
</tr>
<tr>
<td>Replace/repair roadside fencing along Cades Cove Loop Road</td>
<td>$40,001</td>
</tr>
<tr>
<td>Management of Appalachian Clubhouse and Spence Cabin</td>
<td>$26,840</td>
</tr>
<tr>
<td>Provide handicapped access to Mingus Mill</td>
<td>$4,300</td>
</tr>
<tr>
<td>Secure fireplace at Avent Cabin to exclude fires</td>
<td>$1,800</td>
</tr>
<tr>
<td>Replace structural logs /re-chink/repoint chimney at Baxter Cabin</td>
<td>$22,800</td>
</tr>
<tr>
<td>Repair/replace deteriorated windows at Elkmont cabins</td>
<td>$13,300</td>
</tr>
<tr>
<td>Replace roof of John Oliver Cabin</td>
<td>$9,700</td>
</tr>
<tr>
<td>Complete Trails Forever improvement project at Forney Ridge Trail</td>
<td>$2,600</td>
</tr>
<tr>
<td>Phase 1 Trails Forever rehabilitation on Chimney Tops Trail</td>
<td>$121,002</td>
</tr>
<tr>
<td>Replace four doors at Appalachian Highlands Science Learning Center</td>
<td>$8,400</td>
</tr>
<tr>
<td>Spence Cabin Furnishings</td>
<td>$3,394</td>
</tr>
<tr>
<td>Repaint Cades Cove Methodist Church</td>
<td>$13,500</td>
</tr>
<tr>
<td>Repair Windows/treat logs at Little Greenbrier School with preservative</td>
<td>$3,000</td>
</tr>
<tr>
<td>National Trails Day proceeds for ongoing maintenance of Smokies Appalachian Trail</td>
<td>$7,857</td>
</tr>
<tr>
<td>Native plantings for Sugarlands Visitors Center flower beds</td>
<td>$230</td>
</tr>
<tr>
<td>Superintendent’s Discretionary Fund</td>
<td>$5,425</td>
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</tbody>
</table>
## Park Needs Fulfilled

<table>
<thead>
<tr>
<th>Resource Education</th>
<th>$272,948</th>
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</thead>
<tbody>
<tr>
<td>Support parkwide Parks as Classrooms programs and expansion in Blount County</td>
<td>$116,935</td>
</tr>
<tr>
<td>Expand educational outreach (Toyota grant)</td>
<td>$94,079</td>
</tr>
<tr>
<td>Empower science teachers (Alcoa grant)</td>
<td>$13,325</td>
</tr>
<tr>
<td>Cherokee Archeology Field School- America’s Best Idea grant from NPF</td>
<td>$4,041</td>
</tr>
<tr>
<td>Robbinsville High School Teacher intern Park Stewards grant from NPF</td>
<td>$7,193</td>
</tr>
<tr>
<td>Add seasonal air quality programs</td>
<td>$4,231</td>
</tr>
<tr>
<td>Revamp interior design at Sugarlands Visitors Center</td>
<td>$10,000</td>
</tr>
<tr>
<td>NC High School interns (Glaxo grant)</td>
<td>$1,076</td>
</tr>
<tr>
<td>Parks as Classrooms Haywood County (NC) Science enhancements (CFWNC grant)</td>
<td>$268</td>
</tr>
<tr>
<td>Parks as Classrooms (Warren Wilson College)</td>
<td>$1,800</td>
</tr>
<tr>
<td>Support for GSMNP Employee Scholarship Fund</td>
<td>$3,000</td>
</tr>
<tr>
<td>Contributions to the Tremont Endowment and Tremont grant support (Cornerstone)</td>
<td>$17,000</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Resource and Visitor Protection</th>
<th>$95,739</th>
</tr>
</thead>
<tbody>
<tr>
<td>VIP Recognition Awards Program</td>
<td>$1,012</td>
</tr>
<tr>
<td>Support Elk Bugle Corps</td>
<td>$2,100</td>
</tr>
<tr>
<td>Support Volunteer Roadside Assistance Program</td>
<td>$6,900</td>
</tr>
<tr>
<td>Support Appalachian Trail Ridgerunner Program</td>
<td>$33,033</td>
</tr>
<tr>
<td>Reduce poaching through ginseng marking</td>
<td>$3,991</td>
</tr>
<tr>
<td>Provide support for Cades Cove bicycle patrol</td>
<td>$900</td>
</tr>
<tr>
<td>Add two dedicated backcountry law enforcement seasonal rangers</td>
<td>$28,035</td>
</tr>
<tr>
<td>Conduct pilot adopt-a-cabin volunteer program</td>
<td>$1,100</td>
</tr>
<tr>
<td>Develop Artist in Residence Program</td>
<td>$4,668</td>
</tr>
<tr>
<td>Provide equestrian Leave No Trace Program</td>
<td>$6,000</td>
</tr>
<tr>
<td>Install composting privy at Mt. LeConte Shelter</td>
<td>$8,000</td>
</tr>
</tbody>
</table>

### Total 2012 Needs List Support
$943,296

### Project Payments Made in Calendar Year 2012 applied toward 2013 Park Needs List
$89,597

<table>
<thead>
<tr>
<th>Project Payments</th>
<th>$89,597</th>
</tr>
</thead>
<tbody>
<tr>
<td>Hemlock wooly adelgid treatment program</td>
<td>$20,000</td>
</tr>
<tr>
<td>Support parkwide Parks as Classrooms program expansion</td>
<td>$20,000</td>
</tr>
<tr>
<td>Expand educational outreach (Toyota)</td>
<td>$12,509</td>
</tr>
<tr>
<td>Cherokee Archaeological Field School</td>
<td>$4,552</td>
</tr>
<tr>
<td>Robbinsville High School Teacher intern Park Stewards grant from NPF</td>
<td>$2,276</td>
</tr>
<tr>
<td>Trails Forever rehabilitation of Chimney Tops Trail</td>
<td>$24,000</td>
</tr>
<tr>
<td>Support Volunteer Roadside Assistance Program</td>
<td>$1,500</td>
</tr>
<tr>
<td>Develop Artist in Residence Program</td>
<td>$3,000</td>
</tr>
</tbody>
</table>

### Total Calendar Year 2012 Support from Friends of the Smokies
$1,032,893
The amounts presented here are derived from audited financial statements of Friends of Great Smoky Mountains National Park for years ending December 31, 2011 and December 31, 2012. There are slight variances in the figures due to rounding. Copies of the complete audited financial statements of Friends of Great Smoky Mountains National Park are available upon request.

### Statement of Financial Position

<table>
<thead>
<tr>
<th>Year Ended</th>
<th>December 31, 2012</th>
<th>December 31, 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash &amp; Cash equivalents</td>
<td>$5,541,220</td>
<td>$8,736,465</td>
</tr>
<tr>
<td>Prepaid Expenses</td>
<td>$19,405</td>
<td>$29,636</td>
</tr>
<tr>
<td>Pledges Receivable</td>
<td>$44,750</td>
<td>$54,583</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>$181,314</td>
<td>$170,207</td>
</tr>
<tr>
<td><strong>TOTAL CURRENT ASSETS</strong></td>
<td>$5,786,690</td>
<td>$8,990,891</td>
</tr>
<tr>
<td>Investments</td>
<td>$4,078,914</td>
<td>$0</td>
</tr>
<tr>
<td>Long Term Pledges Receivable</td>
<td>$30,215</td>
<td>$71,875</td>
</tr>
<tr>
<td>Equipment Net of Depreciation</td>
<td>$82,401</td>
<td>$87,895</td>
</tr>
<tr>
<td>Other Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beneficial interest in assets held by others</td>
<td>$190,623</td>
<td>$176,786</td>
</tr>
<tr>
<td>Deposits</td>
<td>$275</td>
<td>$275</td>
</tr>
<tr>
<td><strong>TOTAL OTHER ASSETS</strong></td>
<td>$190,898</td>
<td>$177,061</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$10,169,117</td>
<td>$9,327,722</td>
</tr>
</tbody>
</table>

| **LIABILITIES AND NET ASSETS** |                   |                   |
| Current Liabilities |               |                   |
| Accounts Payable | $27,084 | $31,836 |
| Deferred Revenue | $196,896 | $158,413 |
| **TOTAL CURRENT LIABILITIES** | $223,980 | $189,799 |
| Net Assets |               |                   |
| Unrestricted | $2,540,169 | $2,331,285 |
| Temporarily restricted | $2,994,866 | $2,705,812 |
| Permanently Restricted | $4,410,102 | $4,100,826 |
| **TOTAL NET ASSETS** | $9,945,137 | $9,137,923 |
| **TOTAL LIABILITIES & ASSETS** | $10,169,117 | $9,327,722 |

### Statement of Activities

<table>
<thead>
<tr>
<th>Year Ended</th>
<th>December 31, 2012</th>
<th>December 31, 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>SUPPORT &amp; REVENUE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions &amp; grants</td>
<td>$1,435,662</td>
<td>$1,524,691</td>
</tr>
<tr>
<td>Less amounts designated by donors for other organizations</td>
<td>($23,565)</td>
<td>($22,070)</td>
</tr>
<tr>
<td>Tennessee license plate revenue</td>
<td>$399,403</td>
<td>$405,810</td>
</tr>
<tr>
<td>North Carolina license plate revenue</td>
<td>$416,480</td>
<td>$418,940</td>
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<tr>
<td>Special events (net of direct expenses)</td>
<td>$269,440</td>
<td>$239,760</td>
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<tr>
<td>In-kind contributions</td>
<td>$93,722</td>
<td>$118,360</td>
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<tr>
<td>Investment income</td>
<td>$146,119</td>
<td>$101,497</td>
</tr>
<tr>
<td>Other</td>
<td>$0</td>
<td>$791</td>
</tr>
<tr>
<td><strong>TOTAL UNRESTRICTED SUPPORT, REVENUE AND OTHER</strong></td>
<td>$2,737,261</td>
<td>$2,787,779</td>
</tr>
<tr>
<td><strong>EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program services (park projects &amp; related support)</td>
<td>$1,181,964</td>
<td>$2,033,162</td>
</tr>
<tr>
<td>Management &amp; general</td>
<td>$290,453</td>
<td>$284,975</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$457,630</td>
<td>$436,361</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>$1,930,046</td>
<td>$2,754,498</td>
</tr>
</tbody>
</table>
Friends of the Smokies thanks Friend & photographer Sam Hobbs for the bear images used throughout this publication.